

IACPM 2009 Fall General Meeting November 17 - 18, 2009

**Millennium Broadway Hotel
145 W 44th Street
New York, NY 10036**

Day 1 – November 17, Tuesday

8:00 – 8:30am Registration and Continental Breakfast *(Tiffany Foyer, Ground Floor)*

8:30 – 9:00 **Opening Remarks**
(Hudson Theatre, Ground Floor)

Speakers:

Mark Hughes

*Chief Operating Officer
& Head of Global Credit*

*RBC Capital Markets
Chair, IACPM Board of Directors*

Som-lok Leung

Executive Director

International Association of Credit Portfolio Managers

9:00 – 10:00 **Plenary Session I: The Economy and the Credit Markets: Update and Outlook**
(Hudson Theatre, Ground Floor)

- Economic outlook
- Credit market update
- Portfolio management strategy implications

Speakers:

Jeffrey Rosenberg

*Managing Director,
Head, Credit Strategy Research
Bank of America Merrill Lynch*

Mark Zandi

*Chief Economist
Moody's Economy.com*

10:00 – 10:45 **Plenary Session II: Financial Institution Outlook: North America and Europe**
(Hudson Theatre, Ground Floor)

- Benchmarking recent performance of financial institutions in North America, Europe and globally
- What's working and what's not – a midcourse review
- Assessing strategies and outlook for the future

Speakers:

David Hendler

*Head of U.S. Financial Services
and Senior Analyst
CreditSights*

John Raymond

*Co-Head of European Financial Services
and Senior Analyst
CreditSights*

10:45 – 11:15 **Morning Break** *(7th Floor Lobby)*

	Day 1 Stream A Managing Counterparty Risk <i>(Room 7.04, 7th Floor)</i>	Day 1 Stream B Applied Quantitative Topics <i>(Room 7.02 & 7.03, 7th Floor)</i>	Day 1 Stream C Managing Less Liquid Assets <i>(Room 7.01, 7th Floor)</i>
11:15 – 12:05	<p>Counterparty Risk and CPM: What is the Right Business Model?</p> <ul style="list-style-type: none"> • Centralized vs decentralized • Pros and cons of two firms' 	<p>Stress Testing: Practitioner Case Studies</p> <ul style="list-style-type: none"> • Assessing approaches – enterprise vs line of business 	<p>Middle Market: Case Studies on Managing Less Liquid Assets</p> <ul style="list-style-type: none"> • Building a CPM function for Middle Market

<p>models</p> <ul style="list-style-type: none"> Impact of the crisis: what changes are being made? <p>Speakers: Mitchell Smith <i>Managing Director</i> JPMorgan Chase</p> <p>Chris Horgan <i>Managing Director</i> Credit Suisse</p> <p>Moderator: Cam DesBrisay <i>Managing Director</i> RBC Capital Markets</p>	<ul style="list-style-type: none"> How are stress test results actually used in business and risk decision-making? What is CPM's role in stress testing? <p>Speakers: Hans Helbekkmo <i>Senior Vice President</i> Union Bank of California</p> <p>James Weatherly <i>Vice President</i> Capital One</p> <p>Moderator: Mark Austin <i>Vice President</i> Royal Bank of Canada</p>	<ul style="list-style-type: none"> Communicating the benefits of CPM to the line of business Addressing issues on data and data sources Using market tools for risk transfer – how feasible ? <p>Speakers: Glen Danziger <i>Senior Vice President</i> Bank of America</p> <p>Alex Depaoli <i>Senior Vice President</i> KeyBank</p> <p>Vic Israni <i>Director</i> Fifth Third Bank</p> <p>Moderator: Dell Futch <i>Senior Vice President</i> Regions Bank</p>
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12:05 – 1:15

Lunch

(Gallery 8, 8th Floor)

1:15-2:10

Sponsors Hour Presentations IACPM Sponsors will make presentations			
Kamakura Co. <i>(Room 7.04, 7th Floor)</i>	McKinsey <i>(Room 7.01, 7th Floor)</i>	Standard & Poor's <i>(Room 7.02 & 7.03, 7th Floor)</i>	CBOE <i>(Gallery 8, 8th Floor)</i>
<p>Time Dependence Matters in Simulations</p> <ul style="list-style-type: none"> Much of modern day risk management requires monte carlo simulation. Many macro factors have exhibited high levels of correlation in the cross section, but also high levels of time dependence. Failure to include these effects in simulations can dramatically <i>understate risk.</i> <p>Speaker: Sean Klein <i>Senior Research Fellow</i> Kamakura Corporation</p>	<p>Shaping the Future of CPM: A Workshop Discussion</p> <ul style="list-style-type: none"> Addressing the key issues for CPM in the future What strategic changes <i>should</i> CPM be making to be successful? <p>Speakers: Oren Salomon <i>Partner</i> McKinsey & Company</p> <p>Robert Kirchner <i>Engagement Manager</i> McKinsey & Company</p>	<p>Beyond Basel Pillar I Requirements</p> <ul style="list-style-type: none"> Standard & Poor's Risk Solutions experience with and perspective on some of the common criticisms of Basel II Moving beyond minimum capital requirements to full implementation of a Basel II framework Discuss the role stress testing plays in the broader management of risk and capital <p>Speaker: Rocky Ieraci <i>Vice President</i> Standard & Poor's</p>	<p>Meet informally with Chicago Board Options Exchange to learn about upcoming credit derivative products on the 8th Floor.</p>

2:15 – 3:05

Day 1 Stream A Managing Counterparty Risk: Structure and Measurement <i>(Room 7.04, 7th Floor)</i>	Day 1 Stream B Applied Quantitative Topics <i>(Room 7.02 & 7.03, 7th Floor)</i>	Day 1 Stream C Managing Less Liquid Assets <i>(Room 7.01, 7th Floor)</i>
<p>Measuring Counterparty Risk and Managing CVA</p> <ul style="list-style-type: none"> • Calculating Potential Future Exposure and CVA • CVA and pricing trades at origination • Risk management of counterparty risk • Managing and hedging a CVA book <p>Speaker: Emmanuel Ramambason <i>Head of Fixed Income CVA Trading and FX/Interest Rate/Credit Hybrid Products</i> BNP Paribas</p>	<p>Risk Based Profitability— Economic vs Regulatory Measurements and Implications</p> <ul style="list-style-type: none"> • Next generation profitability models – what are the differences? • Implications for managing profitability • Balancing economic capital approaches with regulatory requirements <p>Speakers: Jeffrey Bohn <i>Head, Risk Appetite</i> Standard Chartered Bank</p> <p>Philip Chamberlain <i>Managing Director</i> Bank of New York Mellon</p>	<p>Managing Commercial Real Estate Risk</p> <ul style="list-style-type: none"> • Outlook for the sector – where are we in the cycle? • What are the lessons learned from the cycle? • Restructuring strategies in an illiquid market • Future of market tools <p>Speakers: Steven Bardzik <i>Professor</i> New York University Schack Institute of Real Estate</p> <p>Sally Gordon <i>Managing Director</i> BlackRock</p> <p>Susan Merrick <i>Managing Director,</i> <i>Commercial Mortgage Backed Securities</i> FitchRatings</p> <p>Tad Philipp <i>Chief Risk Officer</i> CW Capital</p> <p>Moderator : Sanjana Raturi <i>Assistant Vice President,</i> <i>Credit Risk</i> MetLife Inc.</p>

3:05 –3:40

Afternoon Break

(7th Floor Lobby)

3:40 – 4:30

Day 1 Stream A Market Tools and Techniques <i>(Room 7.04, 7th Floor)</i>	Day 1 Stream B Applied Quantitative Topics <i>(Room 7.02 & 7.03, 7th Floor)</i>	Day 1 Stream C Managing Less Liquid Assets <i>(Room 7.01, 7th Floor)</i>
<p>Examining the Relationship between VIX and Credit Spreads</p> <ul style="list-style-type: none"> • Links between credit spreads, equity prices and volatility • VIX as a market indicator; what VIX represents and its uses (and mis-uses) as an analytical tool • VIX futures and options as trading tools; examining mistakes investors have made and opportunities going forward • Empirical research on VIX-related strategies during the 	<p>Driven to Tiers: Integrating Market and Credit Risk</p> <ul style="list-style-type: none"> • Integrating market and credit risk and why it matters • Practical usage of Integrated market and credit risk: wrong way risk; alpha for regulatory capital • Approaches for measuring integrated risks: top down vs bottom up • Integrating market and credit risk through tiered simulation 	<p>Municipal Risk – Strategies for Credit Portfolio Management</p> <ul style="list-style-type: none"> • Sector outlook • Re-assessing the risk concentration framework • Developing tools for active management <p>Speakers: Ron Pang <i>Director</i> Wells Fargo Securities</p>

<p>last half of 2008</p> <ul style="list-style-type: none"> Examining trade-offs between strategy alternatives involving credit derivatives, volatility derivatives and vanilla options Global trends in derivative markets <p>Speaker: Paul Stephens <i>Director and Department Head</i> Chicago Board Options Exchange</p>	<p>Speakers:</p> <p>Eduardo Canabarro <i>Managing Director,</i> <i>Head of Quantitative Risk</i> Morgan Stanley</p> <p>Ben DePrisco <i>Senior Vice President,</i> <i>Research & Financial</i> <i>Engineering</i> Algorithmics</p>	<p>Jeffrey Moore <i>Executive Director</i> JPMorgan Chase</p> <p>Gail Sussman <i>Group Managing Director</i> Moody's Investors Service</p> <p>Moderator: Alex Depaoli <i>Senior Vice President</i> KeyBank</p>
<p>4:40 – 5:15 IACPM Annual Meeting (closed session for IACPM Members) <i>(Room 7.04, 7th Floor)</i></p>		

5:45- 6:30 **Bus Pick up** *(Millennium Hotel, Lobby Level – 45th Street Entrance)*

6:30 – 7:30 **Cocktail Reception** *(Loeb Boathouse in Central Park)*

7:30 – 10:00 **Dinner with Featured Speaker** *(Loeb Boathouse in Central Park)*
*Sponsored by **Kamakura Co.***

Dr. Benjamin Friedman
William Joseph Maier Professor of Political Economy

Former Chairman of the Department of Economics
Harvard University

Day 2 – November 18, Wednesday

8:30 – 9:00am **Registration and Continental Breakfast**

(Tiffany Foyer, Ground Floor)

9:00 – 10:00

Plenary Session I: The Future of Risk Management: Senior Management Perspectives

(Hudson Theatre, Ground Floor)

- Senior management perspectives on the impact of the credit crisis
- Role of CPM in enterprise risk management – current and future
- What's worked as expected? What changes should be made?

Speakers:

Craig Broderick
Chief Risk Officer
Goldman Sachs

Lori Evangel
Senior Vice President and
Enterprise Risk Officer
MetLife

Peter Hancock
Vice Chairman
KeyCorp

Moderator:

Som-lok Leung
Executive Director
International Association of Credit Portfolio Managers

10:00 – 11:00

Plenary Session II: Regulation and the Credit Crisis: A Panel Discussion on Issues and Outlook

(Hudson Theatre, Ground Floor)

Speakers:

Annette Nazareth
Partner
Davis, Polk & Wardwell LLP

Patrick M. Parkinson
Director
Federal Reserve Board

Marc Saidenberg
Senior Vice President
Federal Reserve Bank of New York

Moderator:

Adam Gilbert
Managing Director
JPMorgan Chase

11:00 – 11:30

Morning Break

(7th Floor Lobby)

11:30 – 12:20

Day 2 Stream A Impact of the Credit Crisis <i>(Room 7.04, 7th Floor)</i>	Day 2 Stream B IACPM Member Roundtable Discussions PLEASE NOTE: PRE-REGISTRATION IS REQUIRED <i>(Room 7.01, 7th Floor)</i>	Day 2 Stream C Non Bank Financial Institutions in Focus <i>(Room 7.02 & 7.03, 7th Floor)</i>
<p>CPM Business Models: Practitioners Debate the Issues</p> <ul style="list-style-type: none"> • CPM practitioners share case studies and discuss the pros and cons of business model approaches • How has CPM performance fared under each model during the crisis? • What changes are being made or considered? • What are sound practices in performance measurement and disclosure going forward? 	<p>Applied Quantitative Issues: A Roundtable Discussion</p> <p>Moderator: Matthieu Royer Managing Director Calyon</p>	<p>Moving Past the Financial Crisis – Non Bank Business Models Evolving and Transforming</p> <ul style="list-style-type: none"> • Will significant credit investment capacity exist again outside the banking system? If so, in what forms and when? • Will cash or synthetic investment products re-emerge first, and how will these be different than the prior cycle? • Is improved (or a different type of) credit valuation required to re-engage investors? • If so, will banks have to provide this, either in

<p>Speakers: Gene D. Guill <i>Managing Director</i> Deutsche Bank</p> <p>Fred Orlan <i>Managing Director</i> Barclays Capital</p> <p>Derek Saunders <i>Managing Director</i> HSBC</p> <p>Moderator: Marcia Banks <i>Associate Director</i> International Association of Credit Portfolio Managers</p>	<p>Note: Open to IACPM Members Only. Preregistration Required</p>	<p>cooperation with or in lieu of the credit rating agencies?</p> <p>Speakers: Thomas Jasper <i>Chief Executive Officer</i> Primus Guaranty</p> <p>Dan Norman <i>Senior Vice President and Group Head</i> ING Investment Management</p> <p>Moderator: Peter Gleysteen <i>Chief Executive Officer & Co-Chief Investment Officer</i> CIFC</p>
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12:20 – 1:20

Lunch

(Gallery 8, 8th Floor)

1:20 – 2:10

Sponsors Hour Presentations IACPM Sponsors will make presentations			
CreditSights <i>(Room 7.04, 7th Floor)</i>	Fitch Solutions <i>(Room 7.02 & 7.03, 7th Floor)</i>	Moody's Analytics <i>(Room 7.01, 7th Floor)</i>	CBOE <i>(Gallery 8, 8th Floor)</i>
<p>The Coming Leveraged Finance Capital Structure</p> <ul style="list-style-type: none"> The less restrictive covenants in the bonds being issued to repay loans are enhancing borrower ability to take credit negative actions. The end game of the enhanced flexibility will result in successive capital structure changes. Knowing covenants is the key to assessing the likely outcomes from corporate entity and equity sponsor actions to address debt maturities. <p>Speaker : Chris Taggart <i>Senior Loan Strategist</i> CreditSights</p>	<p>Monitoring Counterparty Risk: A New Framework</p> <ul style="list-style-type: none"> A framework for rank ordering single-name liquidity in the CDS market Counterparty risk trends throughout the credit crisis Using CDS spreads and liquidity to monitor individual counterparty risk Using CDS liquidity trends to assess current and future financial system uncertainty <p>Speakers: Jon DiGiambattista <i>Senior Director, Global Head of Risk and Performance Analytics</i> Fitch Solutions</p> <p>Greg Gupton <i>Managing Director</i> Fitch Solutions</p>	<p>A Limit Setting System in the Context of Integrated Risk Management</p> <ul style="list-style-type: none"> Design of a limit system in the context of portfolio optimization and active management Comparison of top-down and bottom-up approaches to risk integration Implications of different approaches to risk integration on limit setting and portfolio performance <p>Speakers: Amnon Levy <i>Managing Director, Head of Portfolio Research</i> Moody's Analytics/KMV</p> <p>Randy Miller <i>Senior Vice President</i> Bank of America</p>	<p>Meet informally with Chicago Board Options Exchange to learn about upcoming credit derivative products on the 8th Floor.</p>

	Day 2 Stream A Regulatory Issues (Room 7.04, 7th Floor)	Day 2 Stream B IACPM Member Roundtable Discussions PLEASE NOTE: PRE-REGISTRATION IS REQUIRED (Room 7.01, 7th Floor)
2:15 – 3:05	<p>Basel II: Key Issues and Unintended Consequences for CPM</p> <ul style="list-style-type: none"> Managing procyclicality Credit capital vs market capital Assessing unintended consequences of regulation and the current environment <p>Speakers:</p> <p>Michel Araten <i>Managing Director</i> JPMorgan Chase</p> <p>Mark Levonian <i>Senior Deputy Comptroller</i> Office of the Comptroller of the Currency</p> <p>Rim Tehraoui <i>Head of Regulatory Affairs</i> <i>Risk Architecture</i> <i>Group Risk Management</i> BNP Paribas</p> <p>Moderator:</p> <p>Som-lok Leung <i>Executive Director</i> International Association of Credit Portfolio Managers</p>	<p>Market Trends and Issues: A Roundtable Discussion</p> <p>Speaker:</p> <p>Karel Engelen <i>Director, Global Head</i> <i>Technology Solutions</i> International Swaps and Derivatives Trading Association</p> <p>Moderator:</p> <p>Mark Davis <i>Managing Director</i> UBS</p> <p>Note: Open to IACPM Members Only. Preregistration Required</p>

3:05 – 3:20

Afternoon Break

(7th Floor Lobby)

	Day 2 Stream A Regulatory Issues (Room 7.04, 7th Floor)	Day 2 Stream B IACPM Member Roundtable Discussions PLEASE NOTE: PRE-REGISTRATION IS REQUIRED (Room 7.01, 7th Floor)
3:25 – 4:15	<p>CPM and Basel II: New Strategies for Managing Credit Risk</p> <ul style="list-style-type: none"> Addressing risk management issues in the new regulatory capital environment Tools and techniques for managing risk <p>Speakers:</p> <p>Oliver Dunsche <i>Director, Financial Institution Solutions</i> Barclays Capital</p> <p>Sivan Mahavedan <i>Managing Director, Head of Equity and</i> <i>Credit Derivatives Strategy</i> Morgan Stanley</p> <p>Moderator:</p> <p>Allan Yarish <i>Bank Loan Fund Manager</i> Channel Capital Advisors LLC</p>	<p>Basel II Developments and Impact: A Roundtable Discussion</p> <p>Moderator:</p> <p>Rim Tehraoui <i>Head of Regulatory Affairs</i> <i>Risk Architecture</i> <i>Group Risk Management</i> BNP Paribas</p> <p>Note: Open to IACPM Members Only. Preregistration Required</p>

4:15

Meeting Adjourns

